Professional Practice – Distributional Electives

Description
The M.Arch-1 program prepares its graduates for productive careers in architecture and related design fields. To this end, it is important that students develop a clear understanding of the diverse landscape of contemporary practice and the career avenues open to them when they leave Gund Hall. A broad range of Professional Practice topics are introduced in the required course PRO 7212 Foundations of Practice, including practice management, project management, financial considerations, techniques of leadership, and legal and ethical responsibilities to clients, user groups, and the public. In addition to this foundational course, the M.Arch-1 program requires students to earn a minimum of four (4) credit units in courses designated as Professional Practice (Pro Prac) distributional electives. The distributional elective requirement asks students to investigate in greater depth one or more of the following knowledge areas: the history and theory of practice; design team management and collaboration theory; entrepreneurship and innovation; project delivery; and real estate development and finance. The Pro Prac elective aims to increase students' critical awareness of both conventional and alternative modes of practice and, by developing one or more specialized areas of knowledge, to provoke decisions about the future role(s) students wish to play in the profession and in the world. By developing knowledge and skills in this arena while in school, young architects learn to integrate professionally focused analytical thinking with other forms of design research they conduct at the GSD.

Archive of Past Approved Courses

Note: For a course to count towards a requirement, it must be taken in the year that it was listed as valid.

**Spring 2024**
5252 Real Estate Law
5292 Introduction to Real Estate Finance, Development, and Management
5453 Learning From Failure 1 [Module I]
5454 Learning From Failure 2 [Module 2]
5456 Climate Change, Real Estate, and Public Policy [Module 1]
5457 Real Estate Private Equity and Capital Markets [Module 2]
7456 Designing Critical Practices
7457 Is the Grass Any Greener? Architectural Practice & Project Delivery Around the World
7458 History and Theory of Architectural Practice

**Fall 2023**
5206 Land Use and Environmental Law
5212 Field Studies in Real Estate, Urban Planning and Design
5215 Analytic Methods of Urban Planning: Quantitative [Module 2]
5216 Analytic Methods of Urban Planning: Qualitative [Module 2]
5249 Design for Real Estate
7408 Frameworks of Practice
7445 Urban Stack: Practice Methods for a Complex World
7453 Origins and Contemporary Practices of Asian Landscape Architecture: Korean Perspectives and More
7454 Entrepreneurship and the Built Environment
7455 Negotiation for Planners [Module 1]

**Spring 2023**
5438 Designer Developer
5442 New Towns and Affordable Housing Development in Africa
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
6385 Automation in Practice: Building the future of Architecture(s), Engineering, and Construction
7444 Non-Professional Practice
7448 Products of Practice: From code to plan to code
Fall 2022
4485 Race and Gender: Landscape Architecture as Practice, Profession, and Discipline
Thaisa Way
5204 Real Estate Finance and Development
Richard Peiser, Allan Hamilton
5206 Land Use and Environmental Law
Jerold Kayden
5212 Field Studies in Real Estate, Planning, and Urban Design
Richard Peiser
5215 Analytic Methods of Urban Planning: Quantitative Module [M1]
Carole Voulgaris
5216 Analytic Methods of Urban Planning: Qualitative Module [M2]
Ann Forsyth
7408 Frameworks of Practice
Jacob Reidel
7445 Elements of the Urban Stack
Elizabeth Christoforetti

Spring 2022
5275 Advanced Real Estate Finance
Frank Apeseche
5276 Building and Leading Real Estate Enterprises and Entrepreneurship
Frank Apeseche
5370 Environment, Economics, and Enterprise
Holly Samuelson, Frank Apeseche
5438 Designer Developer
Weijia Song
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
Edward Marchant
6385 Automation in Practice: Building the future of Architecture(s), Engineering, and Construction
Nathan King
7448 Products of Practice: From code to plan to code
Elizabeth Christoforetti

Fall 2021
5204 Real Estate Finance and Development
Richard Peiser, Allan Hamilton
5206 Land Use and Environmental Law
Jerold Kayden
5212 Field Studies in Real Estate, Planning, and Urban Design
Richard Peiser
5215 Analytic Methods of Urban Planning: Quantitative Module [M1]
Carole Voulgaris
5216 Analytic Methods of Urban Planning: Qualitative Module [M2]
Ann Forsyth
7408 Frameworks of Practice
Jacob Reidel
7445 Elements of the Urban Stack
Elizabeth Christoforetti
7449 Real Estate Private Equity [M1]
Frank Apeseche
7450 Real Estate Private Equity [M2]
Frank Apeseche
15.401 Managerial Finance [MIT]
Taha Choukhmane

Spring 2021
5103 Public and Private Development
Jerold Kayden
5275 Advanced Real Estate Finance
Frank Apeseche
5276 Building and Leading Real Estate Enterprises and Entrepreneurship
Frank Apeseche
5370 Environment, Economics, and Enterprise
Holly Samuelson, Frank Apeseche
5385 CoDesign Field Lab Black Belt Study for the Green New Deal
Lily Song
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
Edward Marchant
7444 Non-Professional Practice
Oana Stanescu
7448 Products of Practice: From code to plan to code
Elizabeth Christoforetti

Fall 2020
5204 Real Estate Finance and Development
Richard Peiser, Allan Hamilton
5206 Land Use and Environmental Law
Jerold Kayden
5212 Field Studies in Real Estate, Planning, and Urban Design
Richard Peiser
5215 Analytic Methods of Urban Planning: Quantitative Module [M1]
Carole Voulgaris
5216 Analytic Methods of Urban Planning: Qualitative Module [M2]
Ann Forsyth
7408 Frameworks of Practice
Jacob Reidel
7420 Innovation in Project Delivery
Mark Johnson
7445 Elements of the Urban Stack
Paul Nakazawa, Elizabeth Christoforetti
7447 Landscape Practices
Christopher Reed
7449 Real Estate Private Equity [M1]
Frank Apeseche
7450 Real Estate Private Equity [M2]  
15.401 Managerial Finance [MIT]  

Frank Apeseche  
Adrien Verdelhan

### Spring 2020

5103 Public and Private Development  
5275 Advanced Real Estate Finance  
5276 Building and Leading Real Estate Enterprises and Entrepreneurship  
5370 Environment, Economics, and Enterprise  
5490 Affordable and Mixed-Income Housing Development  
7444 Non-Professional Practice  
7447 Landscape Practices  
7448 Products of Practice: From code to plan to code  
6913 Field Course: Arts and Cultural Entrepreneurship (HBS Course)  

Adam Tanaka  
Frank Apeseche  
Frank Apeseche  
Holly Samuelson, Frank Apeseche  
Edward Marchant  
Oana Stanescu  
Christopher Reed  
Elizabeth Christoforetti  
Rohit Deshpande, Henry McGee

### Fall 2019

5204 Real Estate Finance and Development  
5206 Land Use and Environmental Law  
5212 Field Studies in Real Estate, Planning, and Urban Design: Minneapolis, MN and Medford, MA.  
5215 Analytic Methods of Urban Planning: Quantitative Module  
5216 Analytic Methods of Urban Planning: Qualitative Module  
7408 Frameworks of Practice  
7420 Innovation in Project Delivery  
7445 Elements of the Urban Stack  

Richard Peiser, Allan Hamilton  
Brian Blaesser  
Richard Peiser  
Michael Hooper  
Ann Forsyth  
Paul Nakazawa, Jacob Reidel  
Mark Johnson  
Paul Nakazawa, Elizabeth Christoforetti

### Spring 2019

5103 Public and Private Development  
5201 Urban Politics and Planning (at HKS)  
5275 Advanced Real Estate Finance  
5276 Building and Leading Real Estate Enterprises and Entrepreneurship  
5370 Environment, Economics, and Enterprise  
5490 Affordable and Mixed-Income Housing Development  
7444 Non-Professional Practice  
7446 Designing with the Urban Stack A Practice Course for Designers of the Built Environment  

Jerold Kayden  
Quinton Mayne  
Frank Apeseche  
Frank Apeseche  
Holly Samuelson, Frank Apeseche  
Edward Marchant  
Oana Stanescu  
Paul Nakazawa

### Fall 2018

5204 Real Estate Finance and Development  
5206 Land Use and Environmental Law  
5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston  
5215 Analytic Methods Quantitative (M1)  
5216 Analytic Methods Qualitative (M2)  
5364 Sustainable Real Estate  
5431 Form+Finance the Design of Real Estate  
6271 The Innovator’s Practice Finding, Building and Leading Good Ideas with Others (at SEAS)  
7408 Frameworks of Practice  
7420 Innovation in Project Delivery  
7445 Elements of the Urban Stack  

Richard Peiser  
Jerold Kayden  
Richard Peiser  
Michael Hooper  
Ann Forsyth  
Jesse Keenan  
Bing Wang  
Beth Altringer  
Paul Nakazawa  
Mark R. Johnson  
Paul Nakazawa

### Spring 2018

5103 Public and Private Development  
5201 Urban Politics and Planning (at HKS)  
5275 Advanced Real Estate Finance  
5276 Building and Leading Real Estate Enterprises and Entrepreneurship  
5370 Environment, Economics, and Enterprise  

Jerold Kayden  
Quinton Mayne  
Frank Apeseche  
Frank Apeseche  
Holly Samuelson, Frank Apeseche
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
Edward Marchant

7443 Scenes of Design, Development, and Disaster
Todd Reisz

7444 Non-Professional Practice
Oana Stanescu

Fall 2017

3330 Conservation of Older Buildings Techniques and Technics
Robert Silman

5204 Real Estate Finance and Development
Richard Peiser

5206 Land Use and Environmental Law
Jerold Kayden

5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston
Richard Peiser

5215 Analytic Methods of Urban Planning Quantitative
Michael Hooper

5216 Analytic Methods Qualitative
Ann Forsyth

5364 Sustainable Real Estate
Jesse Keenan

5492 Real Estate Finance and Development Fundamentals for Public... (at HKS)
Edward Marchant

7408 Frameworks of Contemporary Practice
Paul Nakazawa

7420 Innovation in Project Delivery
Mark R. Johnson

Spring 2017

5103 Public and Private Development
Jerold Kayden

5201 Urban Politics and Planning (at KSG)
Quinton Mayne

5275 Advanced Real Estate Finance
Frank Apeseche

5276 Building and Leading Real Estate Enterprises and Entrepreneurship
Frank Apeseche

5370 Environment, Economics, and Enterprise
Frank Apeseche

5490 Affordable and Mixed-Income Housing Development, Finance, and Management
Edward Marchant

7416 The Practice as Project
Florian Idenburg

Fall 2016

5204 Real Estate Finance and Development
Richard Peiser

5206 Land Use and Environmental Law
Jerold Kayden

5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston
Richard Peiser

5215 Analytic Methods of Urban Planning Quantitative
Michael Hooper

5216 Analytic Methods Qualitative
Ann Forsyth

5364 Sustainable Real Estate
Jesse Keenan

5431 Form+Finance the Design of Real Estate
Wang, Gamble

5492 Real Estate Finance and Development Fundamentals for Public... (at HKS)
Edward Marchant

6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others
Beth Altringer

7408 Frameworks of Contemporary Practice
Paul Nakazawa

7420 Innovation in Project Delivery
Mark R. Johnson

Spring 2016

5103 Public and Private Development
Laura Wolf-Powers

5370 Environment, Economics, and Enterprise
Samuelson, Apeseche

6328 Interdisciplinary Design Practice
Kara, Georgoulis

5275 [M3] Advanced Real Estate Finance
Richard Peiser

5276 [M4] Building and Leading Real Estate Enterprises and Entrepreneurship
Frank Apeseche

Fall 2015

5204 Real Estate Finance and Development
Richard Peiser

5206 Land Use and Environmental Law
David Karnovsky

6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others
Beth Altringer

7408 Frameworks of Contemporary Practice
Paul Nakazawa

7420 Innovation in Project Delivery
Mark R. Johnson

5492 Real Estate Finance and Development Fundamentals for Public and Private... (at HKS)
Edward Marchant

Spring 2015

5103 Public and Private Development
Jerold Kayden

5370 Environment, Economics, and Enterprise
H. Samuelson, F. Apeseche

6328 In search of Design through Engineers
A. Georgoulis, H. Kara

7417 Design Competitions
Jerold Kayden

7420 Innovation in Project Delivery
Mark R. Johnson
Fall 2014

5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others
7408 Contemporary Frameworks of Practice
7410 The Architect in History The Evolution of Practice from Renaissance to Present

Spring 2014

5103 Public and Private Development
6328 In Search of Design through Engineers
7416 The Practice as Project
7417 Design Competitions

Fall 2013

5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others (at SEAS)
7408 Contemporary Frameworks of Practice
7410 The Architect in History The Evolution of Practice from Renaissance to Present

Spring 2013

6328 In Search of Design through Engineers
7415 Project Delivery
7440 Leading the Design Firm

Fall 2012

5204 Real Estate Finance and Development
7408 Contemporary Frameworks of Practice
The Architect in History The Evolution of Practice from Renaissance to Present
Design and Development from Concept to Implementation

Spring 2012

5103 Public and Private Development
5215 Analytic Methods of Urban Planning Quantitative (2 units)
5216 Analytic Methods Qualitative (2 units)
5303 Advance Real Estate Development and Finance
5319 Urbanization and International Development
5343 Disaster Field Lab
5430 Public Approvals for Private Development Projects (2 units)
5431 Building Design Typologies and Operational Principles of Real Estate (2 units)
5469 Environmental Planning and Sustainable Development...
5473 Housing Policy in the United States
5489 Real Estate in Frontier Markets
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
5501 Transforming Cities in Emerging Economies
6328 In Search of Design through Engineers
7309 Sustainable Cities Urbanization, Infrastructure, and Finance (2 units)
7409 Real Estate Development, Design, and Construction (2 units)
7440 Leading the Design Firm
9116 Cultural Tourism in the Al-Turat World Heritage Site, Saudi

Fall 2011

5201 Urban Politics and Planning
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<td>Markets and Market Failures</td>
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<td>Landscape of Contemporary and Anticipatory Practice</td>
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<td>Andreas Georgoulis</td>
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**Spring 2011**

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**Fall 2010**

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<td>Design and Development from Concept to Implementation</td>
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<td>The Bilbao Guggenheim Museum Topics in Project Management</td>
<td>Spiro Pollalis, Luis Rodriguez</td>
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<td>Strategy, Sustainability, and Finance</td>
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<td>Integrated Project Delivery</td>
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**Fall 2009**

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<td>The Architect in History The Evolution of Practice... Renaissance to the Present</td>
<td>Jay Wickersham</td>
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7411  Design and Development from Concept to Implementation  Andreas Georgoulias, Spiro Pollalis
7440  Leading the Design Firm  A. Georgoulias, R. Jennings, B. Kenet
HBS
HBS2166  Operations Strategy  Robert S. Huckman, Daniel C. Snow

Spring 2009
5103  Public and Private Development  Jerold S. Kayden
5303  Advanced Real Estate Development and Finance  Frank Apeseche, Glenn Mueller
5403M3  Public Approvals for Private Development Projects  Matthew Kiefer
5403M4  Building Design and Planning Typologies  Bing Wang
5475  Design of Housing in the United States  Leland Cott
6328  In Search of Engineer  Andreas Georgoulias, Hanif Kara
6331  Building Information Models  Michael Schroeder
7307  Strategy, Sustainability, and Finance  John Macomber
7407  Managing the Design Project  Richard Jennings
HBS 1461  Real Estate Development, Design, and Construction  E. Kohn, J. Macomber, C. Gordon

Fall 2008
5201  Urban Politics, Planning, and Development  Alan Altshuler
5203B  Markets and Market Failure  Jose Gomez-Ibanez
5204  Real Estate Development and Finance  Richard Peiser
5206  Planning and Environmental Law  Brian Blaesser
5476  Housing Delivery Systems in the United States  James Stockard
5484  Redevelopment Policy  Susan Fainstein
7213  International Design Practice Business, Law, and Culture  Jay Wickersham
7406  Specifications  Mark Kalin
7408  A New Framework for Practice  Paul Nakazawa
7411  Design and Development from Concept to Implementation  Spiro Pollalis, Andreas Georgoulias
7440  Leading the Design Firm  Brian Kenet, Spiro Pollalis
HBS 2166  Operations Strategy  Robert S. Huckman, Daniel C. Snow

Spring 2008
5103  Public and Private Development  Jerold S. Kayden
5212  Field Studies in Real Estate, Planning & Urban Design ...Lee, MA  Richard Peiser, Bing Wang
5303  Advanced Real Estate Development and Finance  Richard Peiser
5314  Strategic Planning and Local Development  Mona Serageldin
5403M3  Public Approvals for Private Development Projects  Matthew Kiefer
5403M4  Design Typologies and Financial Operation for Urban Developments  Bing Wang 5475
5476  Housing Delivery Systems in the United States  Lee Cott
6328  In Search of the Engineer  Hanif Kara, Andreas Georgoulias
6331  Building Information Models  Michael Schroeder

Fall 2007
5203A  Markets and Market Failure  Joseph Kalt
5203B  Markets and Market Failure  Jose Gomez-Ibanez
5204  Real Estate Development and Finance  Richard Peiser
5480UPD  Negotiation and Conflict Resolution in Urban Planning and Design  James Kostaras
5476  Housing Delivery Systems in the United States  James Stockard
7213  International Design Practice Business, Law, and Culture  Jay Wickersham
7406  Specifications  Mark Kalin
7408  A New Framework for Practice  Paul Nakazawa
7440  Leading the Design Firm  Brian Kenet
MIT
MIT 11.345J  Entrepreneurship in Construction and Redevelopment  John Kennedy
MIT 11.421J/15.426J  Real Estate Finance & Investments I Micro-Level Fundamentals  David Geltner

Spring 2007
5203S  Markets and Market Failures  Jose Gomez-Ibanez
5206  Planning and Environmental Law  Brian Blaesser
<table>
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<td>Field Studies in Real Estate, Planning, and Urban Design</td>
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<td>Strategic Planning and Local Development</td>
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<td>The Design of Housing in the United States</td>
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<td>Legal Aspects of Design Practice</td>
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<td>The Bilbao Guggenheim Museum Topics in Project Management</td>
<td>Spiro Pollalis, Luis Rodriguez</td>
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### Fall 2006

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<th>Course Code</th>
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<td>Housing Delivery System in the United States</td>
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<td>Leading the Design Firm</td>
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<td>MIT</td>
<td>11.345J Entrepreneurship in Construction and Redevelopment</td>
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### Spring 2006

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<tr>
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<tr>
<td>5103</td>
<td>Public and Private Development</td>
<td>Jerold Kayden</td>
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<td>Field Studies in Real Estate, Planning, and Urban Design</td>
<td>Richard Peiser, Bing Wang</td>
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<td>Advance Real Estate Development and Finance</td>
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<td>5473</td>
<td>Housing Policy in the United States The Intersection of the Public</td>
<td>Eric Belsky, Nicolas Retsinas</td>
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<td>The Design of Housing in the United States</td>
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<td>7208</td>
<td>Legal Aspects of Design Practice</td>
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<td>7213</td>
<td>International Design Practice Business, Law, and Culture</td>
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<td>7222</td>
<td>The Bilbao Guggenheim Museum</td>
<td>Spiro Pollalis, Luis Rodriguez</td>
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### Fall 2005

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<td>Jose Gomez-Ibanez</td>
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<td>5206</td>
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<td>Internet and Architecture</td>
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<td>7411</td>
<td>From Concept to Implementation</td>
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<td>HBS 1556</td>
<td>General Management Processes and Action</td>
<td>Michael Roberto</td>
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