

Professional Practice – Distributional Electives

Description

The M.Arch-1 program prepares its graduates for productive careers in architecture and related design fields. To this end, it is important that students develop a clear understanding of the diverse landscape of contemporary practice and the career avenues open to them when they leave Gund Hall. A broad range of Professional Practice topics are introduced in the required course PRO 7212 Foundations of Practice, including practice management, project management, financial considerations, techniques of leadership, and legal and ethical responsibilities to clients, user groups, and the public. In addition to this foundational course, the M.Arch-1 program requires students to earn a minimum of four (4) credit units in courses designated as Professional Practice (Pro Prac) distributional electives. The distributional elective requirement asks students to investigate in greater depth one or more of the following knowledge areas: the history and theory of practice; design team management and collaboration theory; entrepreneurship and innovation; project delivery; and real estate development and finance. The Pro Prac elective aims to increase students' critical awareness of both conventional and alternative modes of practice and, by developing one or more specialized areas of knowledge, to provoke decisions about the future role(s) students wish to play in the profession and in the world. By developing knowledge and skills in this arena while in school, young architects learn to integrate professionally focused analytical thinking with other forms of design research they conduct at the GSD.

Archive of Past Approved Courses

Note: For a course to count towards a requirement, it must be taken in the year that it was listed as valid.

Spring 2026

3538 Forms of Accessibility	Nima Javidi
4497 The Architect as Producer: Theory as Liberatory Practice	Ana María León
5103 Public and Private Development	Jerold Kayden, Rachel Weber
7456 Designing Critical Practices	Alexis Landes
7461 Geometries of Management	Penelope Dean
5252 Real Estate Law	Nestor Davidson
5292 Introduction to Real Estate Finance, Development, and Management	Teo Nicolais
5454 Learning From Failure 2 [Module 2]	Donald Sheets
5457 Real Estate Private Equity and Capital Markets [Module 2]	Daniel Dubrowski, Daniel Cummings
5460 Community-Informed Urban Design	Dana McKinney White

Fall 2025

5206 Land Use and Environmental Law A	Jerold Kayden
5207 Land Use and Environmental Law B	Nestor Davidson
5212 Field Studies in Real Estate, Urban Planning and Design	Richard Peiser
5249 Design for Real Estate	Timothy Love
7445 Elements of the Urban Stack: Activating Design Agency in a Complex World	Elizabeth Christoforetti
7453 Designers of Mountain and Water: Alternative Landscapes for a Changing Climate	Jung Yoon Kim
7460 Architecture Outside Patronage	Adam Frampton

Spring 2025

5103 Public and Private Development	Jerold Kayden
5252 Real Estate Law	Marilyn Sticklor
5292 Introduction to Real Estate Finance, Development, and Management	Allen Hamilton, Teo Nicolais
5454 Learning From Failure 2 [Module 2]	Donald Sheets
5457 Real Estate Private Equity and Capital Markets [Module 2]	Daniel Dubrowski, Daniel Cummings
5460 Community-Informed Urban Design	Dana McKinney White
7448 Products of Practice: A Critical History and Uncertain Present	Elizabeth Christoforetti
7456 Designing Critical Practices	Alexis Landes
7457 Is the Grass Any Greener? Architectural Practice & Project Delivery Around the World	Jacob Reidel

Fall 2024

5206 Land Use and Environmental Law
5249 Design for Real Estate
7408 Frameworks of Practice
7445 Elements of the Urban Stack: Activating Design Agency in a Complex World
7453 Origins and Contemporary Practices of Landscape Architecture in Asia:
Korean Perspectives and More

Jerold Kayden
Timothy Love
Jacob Reidel
Elizabeth Christoforetti
Jung Yoon Kim

Spring 2024

5252 Real Estate Law
5292 Introduction to Real Estate Finance, Development, and Management
5453 Learning From Failure 1 [Module 1]
5454 Learning From Failure 2 [Module 2]
5456 Climate Change, Real Estate, and Public Policy [Module 1]
5457 Real Estate Private Equity and Capital Markets [Module 2]
5460 Community-Informed Urban Design
7456 Designing Critical Practices
7457 Is the Grass Any Greener? Architectural Practice & Project Delivery Around the World
7458 History and Theory of Architectural Practice

Marilyn Sticklor
Allen Hamilton, Julie Perlman
Donald Sheets
Donald Sheets
Sanjay Seth
Daniel Dubrowski, Daniel Cummings
Dana McKinney White
Alexis Landes
Jacob Reidel
George Johnston

Fall 2023

5206 Land Use and Environmental Law
5212 Field Studies in Real Estate, Urban Planning and Design
5215 Analytic Methods of Urban Planning: Quantitative [Module 2]
5216 Analytic Methods of Urban Planning: Qualitative [Module 2]
5249 Design for Real Estate
7408 Frameworks of Practice
7445 Urban Stack: Practice Methods for a Complex World
7453 Origins and Contemporary Practices of Asian Landscape Architecture:
Korean Perspectives and More
7454 Entrepreneurship and the Built Environment
7455 Negotiation for Planners [Module 1]

Jarold Kayden
Richard Peiser
Carole Voulgaris
Ann Forsyth
Timothy Love
Jacob Reidel
Elizabeth Christoforetti
Jung Yoon Kim

Alberto Kritzler
Tobia Berkman David Fairman

Spring 2023

5438 Designer Developer
5442 New Towns and Affordable Housing Development in Africa
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
6385 Automation in Practice: Building the future of Architecture(s),
Engineering, and Construction
7444 Non-Professional Practice
7448 Products of Practice: From code to plan to code
7452 International Real Estate and Urban Developments

Weijia Song
Richard Peiser
Edward Marchant
Nathan King

Oana Stanescu
Elizabeth Christoforetti
Bing Wang

Fall 2022

4485 Race and Gender: Landscape Architecture as Practice, Profession, and Discipline
5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
5212 Field Studies in Real Estate, Planning, and Urban Design
5215 Analytic Methods of Urban Planning: Quantitative Module [M1]
5216 Analytic Methods of Urban Planning: Qualitative Module [M2]
7408 Frameworks of Practice
7445 Elements of the Urban Stack

Thaisa Way
Richard Peiser, Allan Hamilton
Jerold Kayden
Richard Peiser
Carole Voulgaris
Ann Forsyth
Jacob Reidel
Elizabeth Christoforetti

Spring 2022

5275	Advanced Real Estate Finance	Frank Apeseche
5276	Building and Leading Real Estate Enterprises and Entrepreneurship	Frank Apeseche
5370	Environment, Economics, and Enterprise	Holly Samuelson, Frank Apeseche
5438	Designer Developer	Weijia Song
5490	Affordable and Mixed-Income Housing Development, Finance, and Management	Edward Marchant
6385	Automation in Practice: Building the future of Architecture(s), Engineering, and Construction	Nathan King
7448	Products of Practice: From code to plan to code	Elizabeth Christoforetti

Fall 2021

5204	Real Estate Finance and Development	Richard Peiser, Allan Hamilton
5206	Land Use and Environmental Law	Jerold Kayden
5212	Field Studies in Real Estate, Planning, and Urban Design	Richard Peiser
5215	Analytic Methods of Urban Planning: Quantitative Module [M1]	Carole Voulgaris
5216	Analytic Methods of Urban Planning: Qualitative Module [M2]	Ann Forsyth
7408	Frameworks of Practice	Jacob Reidel
7445	Elements of the Urban Stack	Elizabeth Christoforetti
7449	Real Estate Private Equity [M1]	Frank Apeseche
7450	Real Estate Private Equity [M2]	Frank Apeseche
15.401	Managerial Finance [MIT]	Taha Choukhmane

Spring 2021

5103	Public and Private Development	Jerold Kayden
5275	Advanced Real Estate Finance	Frank Apeseche
5276	Building and Leading Real Estate Enterprises and Entrepreneurship	Frank Apeseche
5370	Environment, Economics, and Enterprise	Holly Samuelson, Frank Apeseche
5385	CoDesign Field Lab Black Belt Study for the Green New Deal	Lily Song
5490	Affordable and Mixed-Income Housing Development, Finance, and Management	Edward Marchant
7444	Non-Professional Practice	Oana Stanescu
7448	Products of Practice: From code to plan to code	Elizabeth Christoforetti

Fall 2020

5204	Real Estate Finance and Development	Richard Peiser, Allan Hamilton
5206	Land Use and Environmental Law	Jerold Kayden
5212	Field Studies in Real Estate, Planning, and Urban Design	Richard Peiser
5215	Analytic Methods of Urban Planning: Quantitative Module [M1]	Carole Voulgaris
5216	Analytic Methods of Urban Planning: Qualitative Module [M2]	Ann Forsyth
7408	Frameworks of Practice	Jacob Reidel
7420	Innovation in Project Delivery	Mark Johnson
7445	Elements of the Urban Stack	Paul Nakazawa, Elizabeth Christoforetti
7447	Landscape Practices	Christopher Reed
7449	Real Estate Private Equity [M1]	Frank Apeseche
7450	Real Estate Private Equity [M2]	Frank Apeseche
15.401	Managerial Finance [MIT]	Adrien Verdelhan

Spring 2020

5103	Public and Private Development	Adam Tanaka
5275	Advanced Real Estate Finance	Frank Apeseche
5276	Building and Leading Real Estate Enterprises and Entrepreneurship	Frank Apeseche
5370	Environment, Economics, and Enterprise	Holly Samuelson, Frank Apeseche
5490	Affordable and Mixed-Income Housing Development	Edward Marchant
7444	Non-Professional Practice	Oana Stanescu

7447 Landscape Practices
7448 Products of Practice: From code to plan to code
6913 Field Course: Arts and Cultural Entrepreneurship (HBS Course)

Christopher Reed
Elizabeth Christoforetti
Rohit Deshpande, Henry McGee

Fall 2019

5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
5212 Field Studies in Real Estate, Planning, and Urban Design: Minneapolis, MN and Medford, MA.
5215 Analytic Methods of Urban Planning: Quantitative Module
5216 Analytic Methods of Urban Planning: Qualitative Module
7408 Frameworks of Practice
7420 Innovation in Project Delivery
7445 Elements of the Urban Stack

Richard Peiser, Allan Hamilton
Brian Blaesser
Richard Peiser

Michael Hooper
Ann Forsyth
Paul Nakazawa, Jacob Reidel
Mark Johnson
Paul Nakazawa, Elizabeth Christoforetti

Spring 2019

5103 Public and Private Development
5201 Urban Politics and Planning (at HKS)
5275 Advanced Real Estate Finance
5276 Building and Leading Real Estate Enterprises and Entrepreneurship
5370 Environment, Economics, and Enterprise
5490 Affordable and Mixed-Income Housing Development
7444 Non-Professional Practice
7446 Designing with the Urban Stack A Practice Course for Designers of the Built Environment

Jerold Kayden
Quinton Mayne
Frank Apeseche
Frank Apeseche
Holly Samuelson, Frank Apeseche
Edward Marchant
Oana Stanescu
Paul Nakazawa

Fall 2018

5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston
5215 Analytic Methods Quantitative (M1)
5216 Analytic Methods Qualitative (M2)
5364 Sustainable Real Estate
5431 Form+Finance the Design of Real Estate
6271 The Innovator's Practice Finding, Building and Leading Good Ideas with Others (at SEAS)
7408 Frameworks of Practice
7420 Innovation in Project Delivery
7445 Elements of the Urban Stack

Richard Peiser
Jerold Kayden
Richard Peiser

Michael Hooper
Ann Forsyth
Jesse Keenan
Bing Wang
Beth Altringer

Paul Nakazawa
Mark R. Johnson
Paul Nakazawa

Spring 2018

5103 Public and Private Development
5201 Urban Politics and Planning (at HKS)
5275 Advanced Real Estate Finance
5276 Building and Leading Real Estate Enterprises and Entrepreneurship
5370 Environment, Economics, and Enterprise
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
7443 Scenes of Design, Development, and Disaster
7444 Non-Professional Practice

Jerold Kayden
Quinton Mayne
Frank Apeseche
Frank Apeseche
Holly Samuelson, Frank Apeseche
Edward Marchant
Todd Reisz
Oana Stanescu

Fall 2017

3330 Conservation of Older Buildings Techniques and Technics
5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston

Robert Silman
Richard Peiser
Jerold Kayden
Richard Peiser

5215 Analytic Methods of Urban Planning Quantitative
5216 Analytic Methods Qualitative
5364 Sustainable Real Estate
5492 Real Estate Finance and Development Fundamentals for Public... (at HKS)
7408 Frameworks of Contemporary Practice
7420 Innovation in Project Delivery

Michael Hooper
Ann Forsyth
Jesse Keenan
Edward Marchant
Paul Nakazawa
Mark R. Johnson

Spring 2017

5103 Public and Private Development
5201 Urban Politics and Planning (at KSG)
5275 Advanced Real Estate Finance
5276 Building and Leading Real Estate Enterprises and Entrepreneurship
5370 Environment, Economics, and Enterprise
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
7416 The Practice as Project

Jerold Kayden
Quinton Mayne
Frank Apeseche
Frank Apeseche
Frank Apeseche
Edward Marchant
Florian Idenburg

Fall 2016

5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston
5215 Analytic Methods of Urban Planning Quantitative
5216 Analytic Methods Qualitative
5364 Sustainable Real Estate
5431 Form+Finance the Design of Real Estate
5492 Real Estate Finance and Development Fundamentals for Public... (at HKS)
6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others
7408 Frameworks of Contemporary Practice
7420 Innovation in Project Delivery

Richard Peiser
Jerold Kayden
Richard Peiser
Michael Hooper
Ann Forsyth
Jesse Keenan
Wang, Gamble
Edward Marchant
Beth Altringer
Paul Nakazawa
Mark R. Johnson

Spring 2016

5103 Public and Private Development
5370 Environment, Economics, and Enterprise
6328 Interdisciplinary Design Practice
5275 [M3] Advanced Real Estate Finance
5276 [M4] Building and Leading Real Estate Enterprises and Entrepreneurship

Laura Wolf-Powers
Samuelson, Apesche
Kara, Georgoulis
Richard Peiser
Frank Apesche

Fall 2015

5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others
7408 Frameworks of Contemporary Practice
7420 Innovation in Project Delivery
5492 Real Estate Finance and Development Fundamentals for Public and Private... (at HKS)

Richard Peiser
David Karnovsky
Beth Altringer
Paul Nakazawa
Mark R. Johnson
Edward Marchant

Spring 2015

5103 Public and Private Development
5370 Environment, Economics, and Enterprise
6328 In search of Design through Engineers
7417 Design Competitions
7420 Innovation in Project Delivery
5405 Global Leadership in Real Estate and Design
5275 [M3] Advanced Real Estate Finance
5276 [M4] Building and Leading Real Estate Enterprises and Entrepreneurship

Jerold Kayden
H. Samuelson, F. Apeseche
A. Georgoulis, H. Kara
Jerold Kayden
Mark R. Johnson
Bing Wang, Eugene Kohn
Richard Peiser
Frank Apeseche

Fall 2014

5204 Real Estate Finance and Development
5206 Land Use and Environmental Law

Richard Peiser
Jerold Kayden

6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others
7408 Contemporary Frameworks of Practice
7410 The Architect in History The Evolution of Practice from Renaissance to Present

Beth Altringer
Paul Nakazawa
Jay Wickersham

Spring 2014

5103 Public and Private Development
6328 In Search of Design through Engineers
7416 The Practice as Project
7417 Design Competitions

Jerold Kayden
Hanif Kara, Andreas Georgoulas
Florian Idenburg, Matan Mayer
Jerold Kayden

Fall 2013

5204 Real Estate Finance and Development
5206 Land Use and Environmental Law
6271 The Innovative Practice Finding, Building and Leading Good Ideas with Others (at SEAS)
7408 Contemporary Frameworks of Practice
7410 The Architect in History The Evolution of Practice from Renaissance to Present

Richard Peiser
Jerold Kayden
Beth Altringer
Paul Nakazawa
Jay Wickersham

Spring 2013

6328 In Search of Design through Engineers
7415 Project Delivery
7440 Leading the Design Firm

Hanif Kara, Andreas Georgoulas
Richard Jennings
Richard Jennings, Brian Kenet

Fall 2012

5204 Real Estate Finance and Development
7408 Contemporary Frameworks of Practice
The Architect in History The Evolution of Practice from Renaissance to Present
Design and Development from Concept to Implementation

Richard Peiser
Paul Nakazawa 7410
Jay Wickersham 7411
Andreas Georgoulas

FAS

ES21 The Innovator's Practice Finding, building and leading good ideas with others

Beth Altringer

Spring 2012

5103 Public and Private Development
5215 Analytic Methods of Urban Planning Quantitative (2 units)
5216 Analytic Methods Qualitative (2 units)
5303 Advance Real Estate Development and Finance
5319 Urbanization and International Development
5343 Disaster Field Lab
5430 Public Approvals for Private Development Projects (2 units)
5431 Building Design Typologies and Operational Principles of Real Estate (2 units)
5469 Environmental Planning and Sustainable Development...
5473 Housing Policy in the United States
5489 Real Estate in Frontier Markets
5490 Affordable and Mixed-Income Housing Development, Finance, and Management
5501 Transforming Cities in Emerging Economies
6328 In Search of Design Through Engineers
7309 Sustainable Cities Urbanization, Infrastructure, and Finance (2 units)
7409 Real Estate Development, Design, and Construction (2 units)
7440 Leading the Design Firm
9116 Cultural Tourism in the Al-Turat World Heritage Site, Saudi

Jerold Kayden
Michael Hooper
Joyce Rosenthal
Richard Peiser
Michael Hooper
J. Rosenthal, M. Mazereeuw, C. Werthmann
Matthew Kiefer
Bing Wang
Joyce Rosenthal
Eric Belsky
Nicolas Retsinas
Edward Marchant
Diane Davis
Hanif Kara, Andreas Georoulas
John Macomber
Macomber, Gordon, Kohn
Richard Jennings, Brian Kenet
Richard Peiser, Bing Wang

Fall 2011

5201 Urban Politics and Planning
5203 Markets and Market Failures
5204 Real Estate Finance and Development
5206 Planning and Environmental Law
5476 Housing Delivery Systems in the United States
5484 Redevelopment Policy
5492 Real Estate Finance and Development Fundamentals

Alan Altshuler
Jose Gomez-Ibanez
Richard Peiser
Jerold S. Kayden
James Stockard
Susan Fainstein
Edward Marchant

Last updated 6/2026

7408 Landscape of Contemporary and Anticipatory Practice
7410 The Architect in History The Evolution of Practice from Renaissance to Present
7411 Design and Development from Concept to Implementation

Paul Nakazawa
Jay Wickersham
Andreas Georgoulis

Spring 2011

5103 Public and Private Development
5303 Advanced Real Estate Development and Finance
and Operational Principles of Real Estate
5403M4 Public Approvals for Private Development Projects
6328 In Search of Design through Engineers
6331 Building Information Models
7307 Business Strategy, Economics, and Sustainability
7440 Leading the Design Firm

Jerold S. Kayden
Richard Peiser 5403M3 Building Design Typologies
Bing Wang
Matthew Kiefer
Andreas Georgoulis, Hanif Kara
Michael Schroeder
John Macomber
Richard Jennings, Brian Kenet

Fall 2010

5201 Urban Politics, Planning, and Development
5203A Markets and Market Failure
5203B Markets and Market Failure
5204 Real Estate Development and Finance
5206 Planning and Environmental Law
5476 Housing Delivery Systems in the United States
5484 Redevelopment Policy
5492 Real Estate Finance and Development Fundamentals
7407 Managing the Design Project
7408 A New Framework for Practice
7410 The Architect in History The Evolution of Practice ...Renaissance to the Present
7411 Design and Development from Concept to Implementation

Alan Altshuler
Joseph Kalt
Jose Gomez-Ibanez
Richard Peiser
Brian Blaesser
James Stockard
Susan Fainstein
Edward Marchant
Richard Jennings
Paul Nakazawa
Jay Wickersham
Andreas Georgoulis, Spiro Pollalis

HBS

HBS2166 Operations Strategy

Robert S. Huckman, Daniel C. Snow

Spring 2010

5103 Public and Private Development
5303 Advanced Real Estate Development and Finance
5403M3 Building Design Typologies and Operational Principles of Real Estate
5475 Design of Housing in the United States
6328 In Search of Design through Engineers
6331 Building Information Models
7222 The Bilbao Guggenheim Museum Topics in Project Management
7307 Strategy, Sustainability, and Finance
7409 (HBS 1461) Real Estate Development, Design, and Construction
7413 Integrated Project Delivery

Brian W. Blaesser
Frank Apeseche, Glen Mueller
Bing Wang
Leland Cott
Andreas Georgoulis, Hanif Kara
Michael Schroeder
Spiro Pollalis, Luis Rodriguez
John Macomber
J. Macomber, E. Kohn, C. Gordon
Richard Jennings

Fall 2009

3432 Global Redesign Project
5201 Urban Politics, Planning, and Development
5203A Markets and Market Failure
5203B Markets and Market Failure
5204 Real Estate Development and Finance
5206 Planning and Environmental Law
5476 Housing Delivery Systems in the United States
7407 Managing the Design Project
7408 A New Framework for Practice
7410 The Architect in History The Evolution of Practice... Renaissance to the Present
7411 Design and Development from Concept to Implementation
7440 Leading the Design Firm

Toshiko Mori
Alan Altshuler
Joseph Kalt
Jose Gomez-Ibanez
Richard Peiser
Brian Blaesser
James Stockard
Richard Jennings
Paul Nakazawa
Jay Wickersham
Andreas Georgoulis, Spiro Pollalis
A. Georgoulis, R. Jennings, B. Kenet

HBS

HBS2166 Operations Strategy

Robert S. Huckman, Daniel C. Snow

Spring 2009

5103 Public and Private Development
5303 Advanced Real Estate Development and Finance
5403M3 Public Approvals for Private Development Projects
5403M4 Building Design and Planning Typologies
5475 Design of Housing in the United States
6328 In Search of Engineer
6331 Building Information Models
7307 Strategy, Sustainability, and Finance
7407 Managing the Design Project
HBS 1461 Real Estate Development, Design, and Construction

Jerold S. Kayden
Frank Apeseche, Glenn Mueller
Matthew Kiefer
Bing Wang
Leland Cott
Andreas Georgoulis, Hanif Kara
Michael Schroeder
John Macomber
Richard Jennings
E. Kohn, J. Macomber, C. Gordon

Fall 2008

5201 Urban Politics, Planning, and Development
5203B Markets and Market Failure
5204 Real Estate Development and Finance
5206 Planning and Environmental Law
5476 Housing Delivery Systems in the United States
5484 Redevelopment Policy
7213 International Design Practice Business, Law, and Culture
7406 Specifications
7408 A New Framework for Practice
7411 Design and Development from Concept to Implementation
7440 Leading the Design Firm
HBS 2166 Operations Strategy

Alan Altshuler
Jose Gomez-Ibanez
Richard Peiser
Brian Blaesser
James Stockard
Susan Fainstein
Jay Wickersham
Mark Kalin
Paul Nakazawa
Spiro Pollalis, Andreas Georgoulis
Brian Kenet, Spiro Pollalis
Robert S. Huckman, Daniel C. Snow

Spring 2008

5103 Public and Private Development
5212 Field Studies in Real Estate, Planning & Urban Design ... Lee, MA
5303 Advanced Real Estate Development and Finance
5314 Strategic Planning and Local Development
5403M3 Public Approvals for Private Development Projects
5403M4 Design Typologies and Financial Operation for Urban Developments
The Design of Housing in the United States
6328 In Search of the Engineer
6331 Building Information Models

Jerold S. Kayden
Richard Peiser, Bing Wang
Richard Peiser
Mona Serageldin
Matthew Kiefer
Bing Wang 5475
Lee Cott
Hanif Kara, Andreas Georgoulis
Michael Schroeder

Fall 2007

5203A Markets and Market Failure
5203B Markets and Market Failure
5204 Real Estate Development and Finance
5480UPD Negotiation and Conflict Resolution in Urban Planning and Design
5476 Housing Delivery Systems in the United States
7213 International Design Practice Business, Law, and Culture
7406 Specifications
7408 A New Framework for Practice
7440 Leading the Design Firm
MIT
MIT 11.345J Entrepreneurship in Construction and Redevelopment
MIT 11.421J/15.426J Real Estate Finance & Investments I Micro-Level Fundamentals

Joseph Kalt
Jose Gomez-Ibanez
Richard Peiser
James Kostaras
James Stockard
Jay Wickersham
Mark Kalin
Paul Nakazawa
Brian Kenet

John Kennedy
David Geltner

Spring 2007

5203S Markets and Market Failures
5206 Planning and Environmental Law
5212 Field Studies in Real Estate, Planning, and Urban Design

Jose Gomez-Ibanez
Brian Blaesser
Richard Peiser

Last updated 6/2026

5303 Advanced Real Estate Development and Finance
5314 Strategic Planning and Local Development
5403M3 Public Approvals for Private and Development Projects
5475 The Design of Housing in the United States
7208 Legal Aspects of Design Practice
7222 The Bilbao Guggenheim Museum Topics in Project Management

Mona Serageldin
Matthew Kiefer
Bing Wan
Leland Cott
Carl Sapers
Spiro Pollalis, Luis Rodriguez

Fall 2006

5103 Public and Private Development
5203F Markets and Market Failures
5204 Real Estate Development and Finance
5476 Housing Delivery System in the United States
7405 Leading the Design Firm
7406 Specifications
7411 From Concept to Implementation

Jerold Kayden
Joseph Kalt
Richard Peiser
James Stockard
Spiro Pollalis, Brian Kenet
Mark Kalin
Spiro Pollalis

MIT

MIT 11.345J Entrepreneurship in Construction and Redevelopment

Spring 2006

5103 Public and Private Development
5212 Field Studies in Real Estate, Planning, and Urban Design
5303 Advance Real Estate Development and Finance
5473 Housing Policy in the United States The Intersection of the Public
5475M3 The Design of Housing in the United States
7208 Legal Aspects of Design Practice
7213 International Design Practice Business, Law, and Culture
7222 The Bilbao Guggenheim Museum

Jerold Kayden
Richard Peiser, Bing Wang
Richard Peiser
Eric Belsky, Nicolas Retsinas
Leland Cott
Carl Sapers
Jay Wickersham
Spiro Pollalis, Luis Rodriguez

Fall 2005

5203 Markets and Market Failures
5204 Real Estate Finance and Development
5206 Planning and Environmental Law
5476M2 The Housing Delivery System in the United States
7301 Internet and Architecture
7305 Strategic Management in Design and Construction
7404 Entrepreneurship
7411 From Concept to Implementation
HBS 1556 General Management Processes and Action

Jose Gomez-Ibanez
Richard Peiser
Jay Wickersham
James Stockard
Jeffrey Huang
John Macomber
Joe MacDonald
Spiro Pollalis
Michael Robe

